Editorial for EJKM Volume 11 Issue 2

This is my first editorial, as I have just recently become the editor of the Electronic Journal of Knowledge Management, following a long period as a paper reviewer. I feel very honoured to be able to contribute to the continued success of our journal at a challenging time for the KM discipline. While the field has evolved significantly since its emergence in the early 1990s and attracted a high level of interest across both the academic and the practitioner communities, any comprehensive review of recent publications across the discipline might produce some sense of déjà vu, as many are concerned that limited progress is being made in the broader recognition of the discipline in the academic community and in the adoption of good KM practices.

Thus, while we continue to solicit papers on any aspect of KM, we would especially encourage authors to consider contributing papers that can add rigour to the many theories in the discipline as well as those that can demonstrate successes in the practical application of theory in the field

In this issue, we have six papers that provide interesting and contrasting insights. We have two theoretical papers (one revisiting the tacit explicit dimension, the other knowledge governance frameworks) three interesting case studies (examining graduate students personal knowledge, air force incident reporting and manufacturing firms' external knowledge search) and a survey of the perspectives of more than 500 Basque CFOs on valuing intangible assets.

Ilkka Virtanen's *In Search for a Theoretically Firmer Epistemological Foundation for the Relationship between Tacit and Explicit Knowledge* is an insightful revisitation of one of the most frequently used (and often abused) concepts in KM. Following a reexamination of the original work of Polanyi (1958) and the perspective provided by Nonaka and Takeuchi (1995), he proposes an improved epistemological model for tacit knowledge that should be of interest to most KM researchers.

In another theoretical paper, David Johnson's *Governing Frameworks for Sharing Actionable Knowledge* discusses the importance of context in KM activities and examines four alternate governance frameworks (formal, informal, markets, and professional) for interaction within organisations.

Elaiza Benitez, David J Pauleen and Tony Hooper's From Information Gatherers to knowledge creators: The evolution of the post-graduate student examines the evolution of graduate students' skills in personal information and personal knowledge management. It should be of interest both to students entering postgraduate studies and those who supervise graduate students.

In A Form to Collect Incident Reports: Learning from Incidents in the Swedish Armed Forces, Ulrica Pettersson provides an excellent and detailed case study in an unusual

and interesting environment, but one from which lessons can be generalised to many other situations where there is a need to capture experiential knowledge to improve subsequent performances of complex activities, such as incident reporting.

In *The Search for External Knowledge*, Rebecca Purcell and Fergal McGrath take an Interpretivist approach in examining three Irish manufacturing firms to determine how they carried out external knowledge search, developing a practical framework for external search activities.

Finally, Real Options in the Valuation of Intangibles: Managers' Perception, by Belén Vallejo-Alonso, Gerardo Arregui-Ayastuy, Arturo Rodriguez-Castellanos and Domingo García-Merino, examines the challenges in financial valuation of intangible resources and examines a specific method for such an evaluation. Focusing primarily on SMEs in the Basque Country, they demonstrate the relevance of the method examined, while highlighting the very limited capacity of firms and their CFOs to under stand and apply the concept.

These articles are a robust demonstration of the good work that is being done in the KM discipline. I trust readers will find them of interest and encourage all those interested in the KM field to consider our journal as a useful outlet for their work and would very much like to hear from those of you interested in making additional contributions to the journal, perhaps by acting as one of our paper reviewers.

Ken Grant Ryerson University kagrant@ryerson.ca